# **Currently** Cleghorn Professor of Management Studies

Desautels Faculty of Management McGill University 100I Sherbrooke West Montreal H3A IG5, Canada

Tel. 1 - 514 - 398-4045 henry.mintzberg@mcgill.ca

See also www.mintzberg.org

Current Focus: (a) pursuing the implications of my book *Rebalancing* Society, (b) continuing work on novel programs for developing managers, in business (impm.org), health care (imhl.org), and within organizations (CoachingOurselves.com), (c) continuing my TWOG (tweet2blog: <a href="mailto:omnintzberg141">omnintzberg141</a>), (d) revising my book *Structure in Fives (As Understanding Organizations....finally*), and publishing *Bedtime Stories for Managers*, (January 2019)

### **Background Information**

Born 2 September 1939

Father of Susie and Lisa, grandfather of Laura, Tomas, and Maya.

partner of Dulcie

Personal Interests: canoeing, bicycling, hiking, skating, writing short stories, and collecting beaver sculptures

**Education** Ph.D. Sloan School of Management, M.I.T., 1968

Thesis: The Manager at Work—Determining his Activities, Roles

and Programs by Structured Observation

Fields: Policy (major), Organizational Studies, Information and

Control Systems, minor in Political Science

Awards: Ford Fellowship, M.I.T. Fellowship

S.M. Management, M.I.T., 1965

Awards: Quebec Fellowship, M.I.T. Fellowship

Activities: Student Government

B.A. General Arts, Sir George Williams (now Concordia) University

(evening), 1962

B.Eng. Mechanical Engineering, McGill University, 1961

Honors Societies: ØEA, Scarlet Key

Activities: Student Council Representative, McGill Daily Sports

Editor, Student Athletic Council Chairman, etc.

### See books, articles, commentaries, and videos on mintzberg.org

#### **Awards**

Ordre de Montreal (2016), Officer of the Order of Canada (1997), Officier de l'ordre national du Québec (1998)

Elected Fellow: Royal Society of Canada (1980—first from a management faculty), Academy of Management (1987); International Academy of Management (1985), World Academy of Productivity Sciences (1997)

Named to Cleghorn Chair in Management Studies at McGill University (1996); Bronfman Chair (1982-1996)

Management Lifetime Achievement Award, Thinkers50 (2015)

Honorary Degrees: University of Venice (1983); University of Lund (1989); Université de Lausanne (1991); Écoles des Hautes Études commerciales (1991); Université de Montréal (1992); Université de Geneva (1995); Université de Liège (1996); Simon Fraser University (1997); University of Ghent (1998); Lancaster University (1998); Université Paris IX (Dauphine 2001); Concordia University (2001); Memorial University (2002); McMasters University (2002); The New School (NY 2008); ESADE (Barcelona 2008); Universidad del Pacifico (Lima 2011); Institute Supérieur de Management (Dakar 2012); Ecole Nationale Superieure des Mines (Saint Etienne, 2013); Economics University (Prague 2016)

George R. Terry Award for the best book of the year, Academy of Management (1995—*The Rise and Fall of Strategic Planning*)

McKinsey Prize for best article in the *Harvard Business Review* (1975), for second best (1987)

Distinguished Scholar for 2000, Academy of Management; McGill Queen Elizabeth II Diamond Jubilee Medal, 2013; McGill University's Lifetime Achievement Award for Leadership in Learning, 2014; McGill David Johnston Faculty & Staff Award, 2018

CK Prahalad Distinguished Scholar-Practitioner Award; Strategic Management Society (2014)

Lifetime Achievement Award from the International Leadership Association (2013)

Chartered Management Institute Management Book of the Year (2011)

Prix du Québec (in Social Science 1996)

Named Grand Montréalais (Chambre de Commerce 2005)

Best paper in the ASAC Journal Strategy 2003 ("Strategic Management Upside Down"),

Best paper Strategic Management Journal 2000: ("Of Strategies, deliberate and emergent")

Canada Council for the Arts Molson Prize (Social Sciences and Humanities—2006)

Hebert Simon Award, Corvinus University (Budapest 2006)

Prix Gerard-Parizeau (2006)

American Society for Training and Development, Lifetime Achievement Award in Workplace Learning and Performance (2003)

Batten Fellow, Darden School, University of Virginia (2003)

Academy of Management, Organization and Management Theory Division, Distinguished Scholar Award (1996)

Leadership and Humanistic Management Award (from the Humanistic Management Network of the Academy of Management, 2012)

Irwin Outstanding Education Award (Business Policy and Strategy Division of the Academy of Management, 2012)

Economist de l'année (Categorie: Organisation et management) Le Nouvel Economiste (Paris 1993)

AMOD (The Association for the Management of Organizational Design) Special Award for Contribution to the Field (1993)

"Laureat du Merit Annuel pour le Réalizations Exceptionnelles dans le domaine des Resources Humaines," from L'Association des Professionnelles en Resources Humaine du Québec (1991)

First Honorary Member of the Institute of Management Consultants of Quebec (1986) Named Carl Sloan Consultant of the Year, Association of Management Consulting (2008) "Grand Prix des Meilleurs Livres de Management", *Harvard L'Expansion* (1983 for *Structure et dynamique des organisations*)

Gold Medal, Canadian Operational Research Society, for best publication by a member (1980)

### **Other Positions**

Founding Partner, CoachingOurselves.com (2007 to present).

Founding Director of International Masters Program for Managers (impm.org) from 1996

Faculty Director of International Masters for Health Leadership (imhl.org) from 2006

President, Strategic Management Society (1988-1991)

Director of the Joint Doctoral Program in Administration (of the four Montreal universities—1976-1978)

Visiting Professorships: Carnegie-Mellon University, (Spring 1973), Université d'Aix-Marseille, (1974-1976), Ecole des Hautes Etudes Commerciales (Montreal, 1977-1978), London Business School (part time, 1990-91), INSEAD (part time, 1991-1999)

Consulting: for wide variety of organizations, mainly in Canada, Europe, U.S.A., also executive seminars, public and in-house

Prior work experience: Operational Research Branch, Canadian National (1961-1963), PPBS studies with Peat, Marwick, Livingston (1968), P.S. Ross and Partners (1964), IAESTE engineering student exchange in Netherlands (1960), Steinberg's Ltd. (1959), Bathurst Power and Paper (1958).

I belong to no political party, and never have

# **Doctoral Programs Supervised**

Danny Miller Strategy Making in Context (1976)

Roger Gosselin A Study of the Interdependence of Medical Specialists in Quebec

Teaching Hospitals (1978)

Peter Wade Some Factors Affecting Problem Solving Effectiveness in Business: A

Study of Management Consultants (1981)

Laurent Lapierre (1984)

Mihaela Firsirotu Strategic Turnaround as Cultural Revolution (1985; Winner of Kearny

Prize for best thesis in General Management, Academy of

Management)

Joseph Lampel Strategy in Thin Industries: Essays in the Social Organization of

Industry (1990; ASAC Award for Best Canadian Dissertation in

Administrative Sciences)

Christiane Demers La Diffusion Strategique en Situation de Complexité (1990)

Jamal Shamsie The Context of Dominance: A Cross-Sectional Study (1992)

Patricia Pitcher Character and the Nature of Strategic Leadership: Artists, Craftsmen,

and Technocrats (1992)

Vincent Sabourin Strategic Groups and Technological Change: A Comparative Analysis

of the Textile and Steel Industries (1993)

Lise Lamothe La structure professionnelle de facto d'un hôpital de soins

ultraspécialisés (1996)

Robert Richardson The Entry of Canadian Small Business into International Markets

(1997)

Quy Huy Anatomy of a Radical Change (1999)

Pablo Martin de Holan The Dynamics of Knowledge in International Strategic Alliances: A

Longitudinal Study of Service Firms (2000)

Denise Fleck The Dynamics of Corporate Growth (2001)

Nidhi Srinivas Conflicting Consensus in the Third World: Strategy Formation in the

Third Sector (2001)

Farzad Kahn Beyond child labour in Pakistan's soccer ball industry; Hard times in

imperial spaces (2004)

Cheng Hua Tzeng Growing Entrepreneurial Firms in Developing Countries: The Interplay

of the State, the Market, and the Social Sector (2006)

Warren Nilsson Sustaining Engagement in Social Purpose Organizations: An

Institutional Perspective on Positive Organizational Practices (2009)

Guilherme Azevedo Cultural Encounters in a Global Work (2010)

Jose Carlos Marques A Strategic Perspective on Transnational Private Regulation: Theory

and Evidence from the Global Apparel Industry (2016)

Carlos Octavio Rueda Experience and Education in Practice: The Creation of Pedagogies:

A comparative study on the Work of Six Innovative Educators

(2018)

# **Doctoral Programs On Committee**

Francine Harel-Giasson Perception et actualisation des facteurs de promotion chez les femmes

cadres des grandes entreprises québécoises francophones du secteur

privé (HEC 1981)

Michel Paquin L'intégration d'unites administratives dispersés géographiquement: le

pourvoir des administrateurs publics en région (HEC 1982)

William Taylor Strategic Adaptation in Low Growth Environments (HEC 1982)

Allan Noel Un mois dans la vie de trois P.D.G.: Préoccupations et occupations

stratégiques (McGill 1984)

Robert Simons An Investigation of the Relationship Between Management Control

Systems and Organizational Strategies (McGill 1984)

Pierre Brunet Strategic Groups: An Emergent Taxonomy (HEC 1985)

Ann Langley-Laporte The Role of Formal Analysis in Organizations (HEC 1986)

Francis Reiger The influence of National Culture on Organization Structure, Process,

and Strategic Decision Making: A study of International Airlines (1986): winner of first Richard Farmer Best Dissertation Award, Academy of

International Business, 1987)

Micheline Ruger Desrosiers La gestion des engeux stratégiques (HEC 1988)

Abderrhim Amri Analyse Stratégique de l'Industrie de la Construction: Élaboration d'un

Cadre Théorique d'Analyse et d'Application HEC (1989)

Annop Madhok Mode of Foreign Market Entry: An Interpretive Study (McGill 1993)

Alan O'Sullivan Commercializing Complex Products: Conflict, Cooperation, and

Communication Across Multiple Boundaries (McGill 2001)

Farzad Kahn Beyond child labour in Pakistan's soccer ball industry; Hard times in

imperial spaces (2004)

Pamela Sloan

Strategy as Synthesis: Andrews Revisited (2007)